





# Collaborations in the philanthropic grantmaking sector

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# Case studies on collaborations



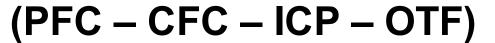
**Early Child Development Funders Working Group** 







Three Fields of Questioning – 2014-2017



Northern Manitoba Food, Culture and Community Collaborative

- Describe collaborations between foundations and between foundations and other organisations
- Identify the impacts of the actions of foundations
- Understand the ability of GMF to influence others actors – specifically public policies

Collectif des fondations québécoises



Litt Review & Canadian Portrait on collaborations

### **Observations**

### **Logic of Collaborations**

- Bottom-up (from projects)
- Sector Specific (top-down)
- Spatial proximity (Foundation house)
- Around Political issues

# **Ecosystem of Action**

- Community Organisations
- Institutional Organisations
- Private Enterprises
- Public Servants
   (Administrators and elected officials)
- Universities
- Media

#### **Repertory of Actions**

#### Networking :

- Few National collaborations,
- More regional and local collaborations
- Few formal Collaborative structures with few resources : Human and Financial
- Mainly Information Exchange :
  - best practices
  - data
  - expertise...
- Mobilization and promotion of knowledge between foundations (webinars, conferences) or directed towards other parties (reports, press releases)
- Pool of resources, including monetary (rare), more complementary funding



# Issues for Research

# Deepen our understanding of the:

- dynamics and the processes surrounding collaborations (Formal & Informal):
  - Between foundations
  - Between foundations and other organisations, including beneficiaries and governments
- impacts, effects, influence capability and transformative capacity



# From a "1.0" kind of culture of collaborations to a "2.0" one

- Despite the rational surrounding it, why is the level of collaboration between foundations so underdeveloped, or so hard to organize?
  - How can we create a common ground around GMF interventions?
- What type of influence is needed to change some rules of the game?
  - What can be done with key stakeholders of the state or government, the market, and civil society to create radical transformation?
- In relation to the actual transition phase (societal and environnemal interlink issues), what are the implications of redefining the role of foundations?
  - Use of investments? Public speaking? Visibility and accountability? Relationship to stakeholders?



# **Thanks**

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